

# **VIENNA INSURANCE GROUP**

**Investor Presentation** 



23<sup>rd</sup> German Corporate Conference Frankfurt, 15 - 17 January 2024

### WE ARE A WELL DIVERSIFIED AND SOLIDLY CAPITALISED INSURANCE GROUP WITH CONTINUOUS DIVIDEND PAYOUTS SINCE 1994

Represented in

30 markets

Around 29,000 employees serve roughly 28mn customers

Solvency Ratio

280% as of 31 December 2022 More than **50** insurance companies and pension funds S&P Rating

with stable outlook

Dividend per share for 2022:

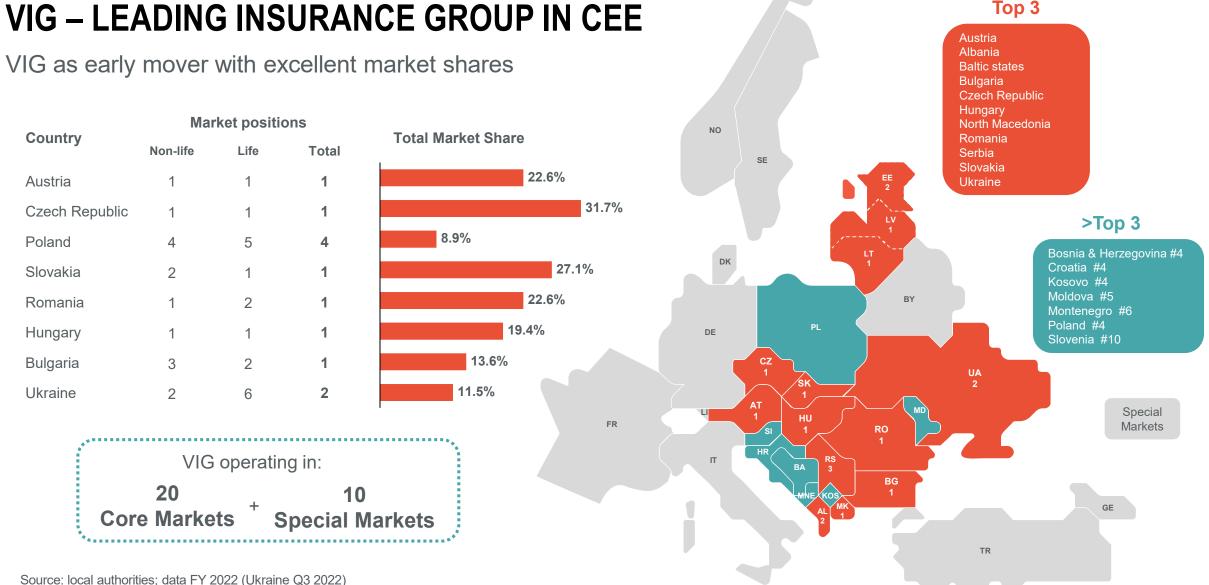
€1.30

Continuous dividend payout since 1994

### Insurance service revenue<sup>1</sup>



<sup>1</sup> IFRS 17/9 preliminary, unaudited data as of 31 December 2022



3 STRATEGY

Top 3

### HIGHLIGHTS 2023 AND WHAT TO EXPECT FROM VIG IN 2024

Strong performance in an already challenging environment gives confidence for 2024

#### 2023:

- Group profit before taxes for the full-year 2023 on the upper end of the target range of € 700 750 million expected
- Since July 2023, Hartwig Löger new CEO of the Group and Peter Höfinger new Deputy CEO
- New dividend policy reflects the resilience of the business model. The minimum dividend has been set at the respective previous year's level. Dividend to increase continuously depending on the operating earnings situation
- Closing of the acquisition of Aegon CEE businesses
- VIG increased its stake in the Hungarian Business to 90% in Nov. 2023

#### 2024:

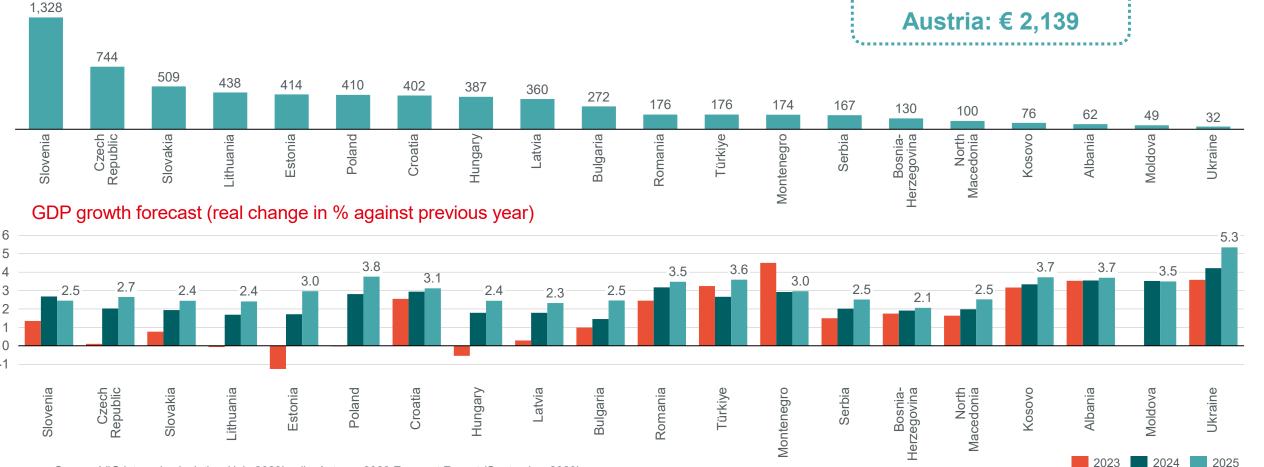
- Sustained positive operating performance
- Continuation of the strategic initiatives of VIG 25
- Maintaining our focus on organic growth incl. potential M&A activities within CEE
- Merger of Polish Group companies to strengthen market position in Poland
- Main risks are geopolitical issues, capital market volatility and extreme weather

Insurance density in 2022 in

### TAKING ADVANTAGE OF THE LONG-TERM GROWTH POTENTIAL IN CEE

Annual insurance spending as indicator for growth potential

Insurance density 2022 (premiums per capita, in €)



Source: VIG internal calculation (July 2023); wiiw Autumn 2023 Forecast Report (September 2023)

5 STRATEGY

## **OUR SUCCESS IS FOUNDED ON A DIVERSIFIED AND RESILIENT BUSINESS** MODEL BASED ON PROVEN MANAGEMENT PRINCIPLES

#### **Multi-brand policy** Local entrepreneurship Knowledge of local needs and WIENER markets STADTISCHE COMPENSA Decentralised structures & efficient decision-making procedures Asirom VIENNA INSURANCE GROUP VIG Holding responsible for steering the Group **Conservative investment and reinsurance policies** 25% Various distribution channels (incl partnership with Erste EUR 35.8bn Group) 56% Employed sales forces & tied agents

- Utilisation of established local brands  $\rightarrow$  I ocal identification through market-specific brand(s)
- "Vienna Insurance Group" underlines the Group's internationality and strength

- Focus on secure and sustainable investments
- Spreading risk by means of diversification

Financial assets in balance sheet according to IFRS 17/9

2022

#### **Multi-channel distribution**

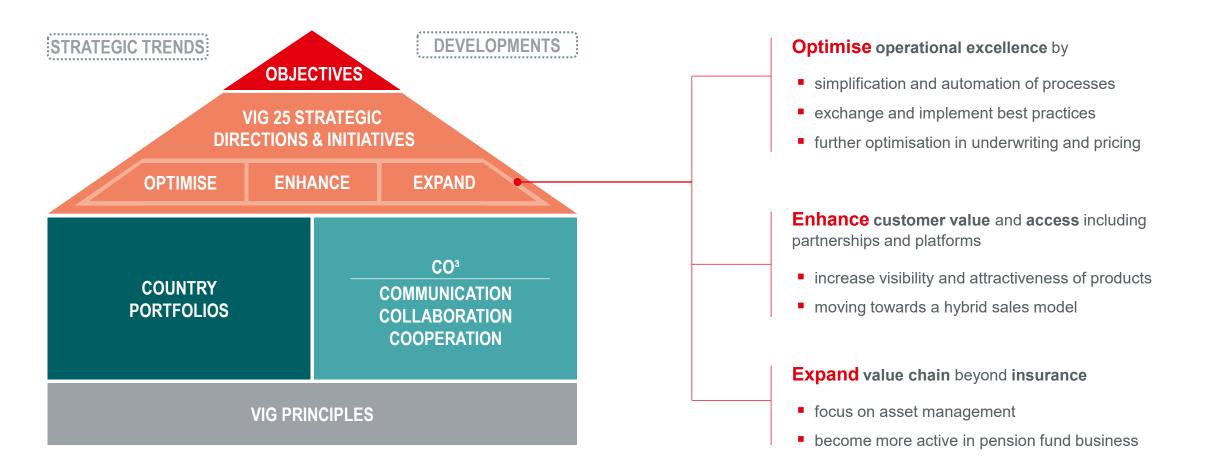
- Strongly customer-oriented distribution

Banks Brokers & agents Other

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### **VIG 25 SECURES FURTHER DYNAMIC DEVELOPMENT**

Initiatives and projects to optimise, enhance and expand VIG's business model



# GROUP-WIDE SUSTAINABILITY PROGRAMME COMPLEMENTS VIG 25 STRATEGIC PROGRAMME

Further strengthening sustainability as an integral part of our business model

VIG25 VIG's Strategic Objectives Expanding the leading market position in the CEE region **STRATEGIC** Creating PROGRAMME sustainable value 2 SUSTAINABILITY Sustainability objectives PROGRAMME with respect to environment, society, customers and

#### Key areas of VIG 25

### Digital transformation

Further increasing the efficiency and productivity of the operating business thereby continuing and intensifying the associated digital transformation

#### Customer approach

Developing new ways to approach and retain customers in order to respond to changing consumer expectations and behaviours

#### Awareness of risk provision

Promoting consumer understanding of the importance of risk provisions

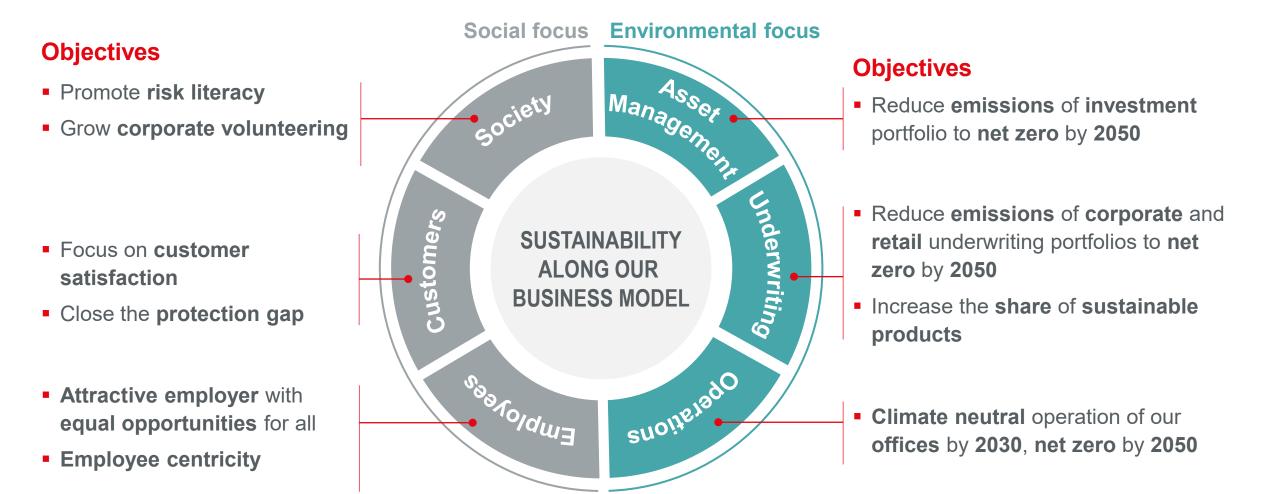
#### Sustainability

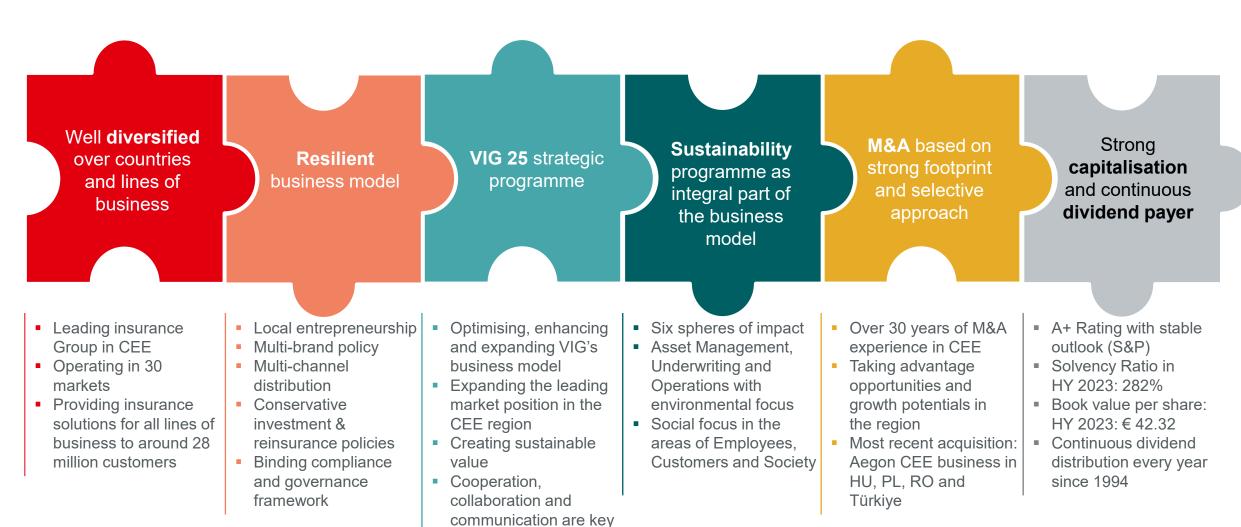
Further strengthening the concept of sustainability as an integral part and foundation of the business model

employees

### **VIG 25 SUSTAINABILITY PROGRAMME**

Sustainability in VIG means creating economic value today without doing so at the expense of tomorrow





### **VIG IN A NUTSHELL**



### 6M 2023 RESULTS

APPENDIX

Please note: rounding differences may occur

### **RESULTS OVERVIEW 6M 2023**

Strong performance in challenging environment

Insurance service revenue	Profit before taxes	Net Combined Ratio (P&C)	
€ 5,380.4mn	€ 462.9mn	94.0%	
<ul> <li>6M 2022: € 4,732.9mn</li> </ul>	<ul> <li>6M 2022: € 212.0mn</li> </ul>	• 6M 2022: 90.6%	
Annualised earnings per share	Operating Return on Equity	New Business Margin L/H	
€ 5.25	15.8%	7.2%	
	- Annualized based on LIV result		

 Net profit after taxes and non-controlling interests of € 343.4mn

- Annualised based on HY result
- 31/12/2022: 10.9%

- NB CSM: € 136mn
- NB Margin Year-end 2022: 5.8%

# **GROUP INCOME STATEMENT**

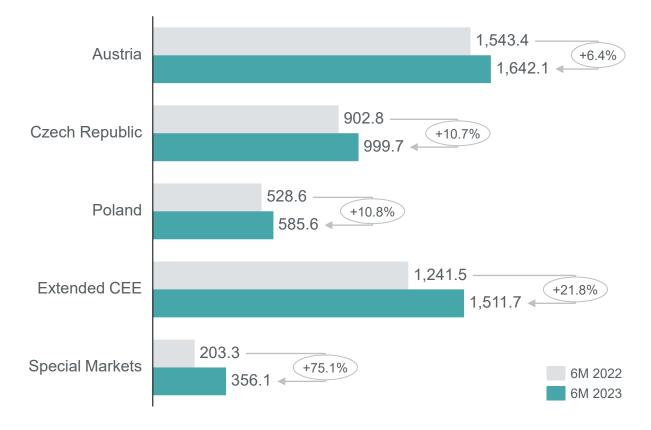
#### 6M 2023 (€ mn)

	6M 2023	6M 2022	+/- %
Insurance service result	550.8	521.3	5.7
Insurance service revenue - issued business	5,380.4	4,732.9	13.7
Insurance service revenue (PAA)	4,160.5	3,662.0	13.6
Expected claims	527.2	499.6	5.5
Expected directly attributable expenses	275.6	215.5	27.9
Experience adjustment	-3.4	0.1	-
Change of risk adjustment	80.2	79.3	1.1
CSM release	340.2	276.4	23.1
Insurance service expenses - issued business	-4,807.4	-4,099.0	17.3
Incurred claims and directly attributable expenses	-4,811.0	-4,039.5	19.1
Other insurance expenses	3.6	-59.5	-
Insurance service result - reinsurance held	-22.2	-112.6	-80.3
Insurance service revenue - reinsurance held	-793.8	-690.8	14.9
Insurance service expenses - reinsurance held	771.6	578.2	33.5
Net investment result	233.4	-149.1	-
Investment result	1,098.4	-1,245.1	-
Income and expenses from investment property	30.0	23.4	28.6
Insurance finance result	-910.8	1,063.7	-
Result from at-equity consolidated companies	15.7	8.9	77.4
Finance result	-52.1	-42.7	22.0
Other income and expenses	-269.1	-117.5	>100
Business operating result	463.0	212.0	>100
Adjustments	-0.1	0.0	
Result before taxes	462.9	212.0	>100
Taxes	-110.1	-57.1	92.8
Non-controlling interests	-9.4	-7.5	25.8
Result for the period after taxes and non-controlling interests	343.4	147.4	>100

- Positive development of the insurance service revenue in all segments; the increase results primarily from the dynamic premium development in PAA as well as from the higher CSM release in GMM and VFA
- Net investment result in the comparison period was burdened by measures taken (€ 126.1mn) in relation to Russian investment exposure; through the sale of Russian bonds in the first half of 2023 a profit of € 20.3mn was achieved; overall current income growing due to increased interest rate environment
- Result before taxes up by € 251mn; result in the first half of 2022 was significantly influenced by the interest rate development; contribution of the longterm life and health insurance business in 6M 2022 substantially lower
- Tax ratio of 23.8% (6M 2022: 26.9%)

### **INSURANCE SERVICE REVENUE OF 5.4 BILLION EURO UP BY 13.7%**

Insurance service revenue by segments (€ mn)

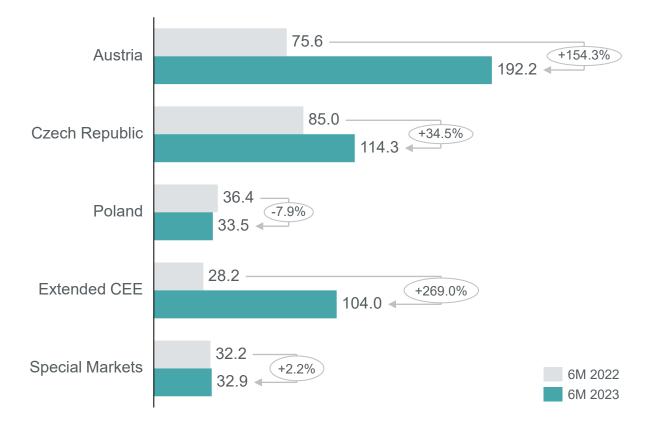


- AT: Insurance service revenue up by € 98.7mn driven by increased gross written premiums in the non-life lines of business
- CZ: Double-digit growth due to positive development in the motor lines of business
- PL: Revenue growth mainly driven by gross written premium increases in casco and other property business
- Extended CEE: Revenue up by € 270.2mn impacted by firsttime consolidation of Alfa (former Aegon) in Hungary and supported by positive developments in casco in Romania and Bulgaria as well as solid growth in the non-life lines of business in Slovakia
- Special Markets: Substantial increase of € 152.8mn in the insurance service revenue driven by good performance in all lines of business in Türkiye and Georgia including the first-time consolidation of Viennalife (former Aegon) in Türkiye

Group Functions € 798.3mn (6M 2022: € 744.4mn) +7.2%; Consolidation € -513.1mn (6M 2022: € -431.1mn) +19.0%

### SUBSTANTIALLY IMPROVED RESULT BEFORE TAXES OF 462.9 MILLION EURO

Result before taxes (€ mn)



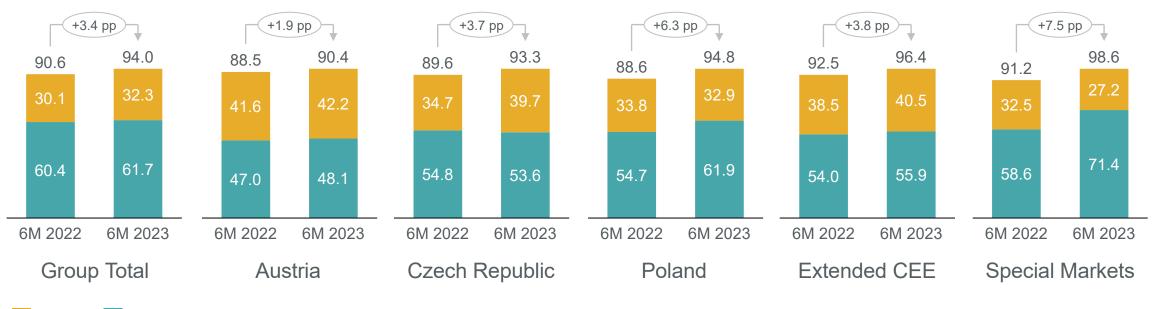
- AT: strong improvement of the result before taxes to € 192.2mn; 6M 2022 mostly impacted by the measures taken in relation to the Russian investment exposure
- CZ: result before taxes up by € 29.3mn mainly driven by a positive development of the net investment result
- PL: deterioration of the combined ratio leads to a slightly decreased result before taxes of € 33.5mn
- Extended CEE: significant profit increase by € 75.8mn impacted by first-time consolidation of Alfa (former Aegon) in Hungary and due to improved net investment result, especially in Slovakia and the Baltics
- Special Markets: improved result before taxes due to the firsttime consolidation of Viennalife (former Aegon) in Türkiye and better health business in Georgia

Group Functions € -14.0mn (6M 2022: € -45.3mn) -69.2%; Consolidation € 0.0mn (6M 2022: € 0.0mn)

### **NET COMBINED RATIO P&C OF 94.0%**

Overview plus market segments (CoR net, %)

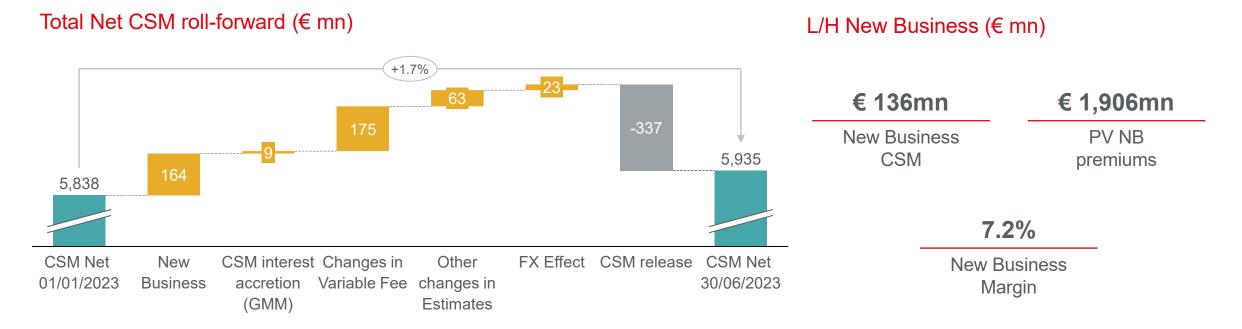
- Net insurance service expenses of € 3,325.1mn (€ 2,826.8mn) / Net insurance service revenue of € 3,539.1mn (€ 3,121.0mn)
- Increased combined ratio primarily due to the consideration of higher claims volatilities in the liability for incurred claims (LIC)
- In the Czech Republic, positive one-off in 6M 2022 due to high commission accruals in connection with the first-time application of IFRS 17
- In Poland, low MTPL prices deteriorate the claims ratio and in Türkiye, claims costs increase driven by inflation



Cost ratio Claims ratio

### **CONTRACTUAL SERVICE MARGIN & L/H NEW BUSINESS**

6M 2023



• CSM of € 5.9bn up by 1.7% compared to opening value

• Excellent profitability of new business in L/H with 7.2%; NB Margin increased compared to 5.8% at year-end 2022



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### **INVESTMENT SPLIT**

The presented split refers to the investments held at VIG's own risk

#### Investment split<sup>1</sup>



#### Bond portfolio by rating<sup>3</sup>

#### <sup>1</sup> IFRS 9 <sup>2</sup> IAS 39

<sup>3</sup> Based on second-best rating <sup>4</sup> Government bonds also include bonds issued by supranational organisations, government agencies, federal or constituent states and municipalities

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### **GROUP BALANCE SHEET**

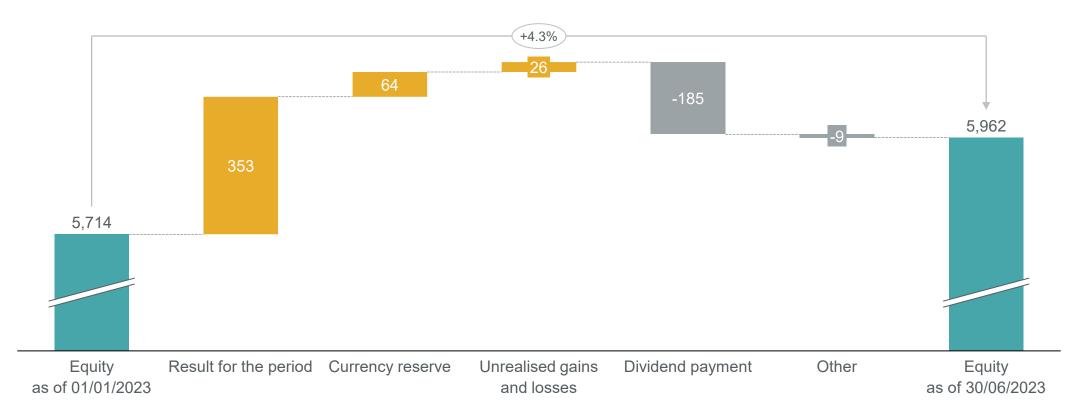
#### 30/06/2023 (€ mn)

30/06/2023 (€ mh)	30/06/2023	31/12/2022	+/- %
Cash and cash equivalents	1,774.0	2,315.2	-23.4
Financial assets	37,038.2	35,814.0	3.4
Receivables	527.9	490.7	7.6
Current tax assets	193.7	175.9	10.2
Investments in associates and joint ventures	187.4	288.0	-34.9
Insurance contracts assets issued	178.4	140.8	26.7
Reinsurance contracts assets held	1,945.5	1,874.5	3.8
Investment property incl. building right	2,701.5	2,645.0	2.1
Property and equipment	620.9	608.7	2.0
Other assets	130.3	120.5	8.1
Goodwill	1,468.2	1,438.7	2.1
Intangible assets	601.0	585.8	2.6
Deferred tax asset	572.4	541.2	5.8
Right-of-use assets	192.1	178.7	7.5
Total assets	48,131.4	47,217.7	1.9
Liabilities and other payables	968.7	949.8	2.0
Current tax liabilities	155.1	115.6	34.2
Financial liabilities	2,665.6	2,912.6	-8.5
Other liabilities	88.4	78.4	12.7
Insurance contracts liabilities issued	37,254.8	36,370.4	2.4
Reinsurance contracts liabilities held	17.0	37.7	-54.8
Provisions	629.9	669.9	-6.0
Deferred tax liabilities	390.1	369.4	5.6
Consolidated shareholders' equity	5,961.7	5,713.9	4.3
Non-controlling interests	242.2	241.3	0.4
Total liabilities	48,131.4	47,217.7	1.9

### **EQUITY DEVELOPMENT**

6M 2023

#### Change in consolidated Shareholders' Equity (€ mn)



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### **OPERATING RETURN ON EQUITY OF 15.8%**

• Group operating profit annualised based on half-year result in relation to average equity adjusted for unrealised gains and losses

	30/06/2023	31/12/2022	31/12/2021
Shareholders' equity	5,961.7	5,713.9	5,308.3
Unrealised gains and losses recognised in equity <sup>1</sup>	-5.5	20.1	-139.4
Adjusted shareholders' equity	5,956.2	5,734.0	5,168.9
Average adjusted shareholders' equity	5,845.1	5,451.4	
Business operating result	463.0	594.7	
RoE in % (annualised)	15.8%	10.9%	

<sup>1</sup> Adjusted by non-controlling interests

### **SEGMENT OVERVIEW**

6M 2023 (€ mn)

	Insurance service revenue		Result before taxes		Combined ratio (net, %)				
	6M 2023	6M 2022	+/- %	6M 2023	6M 2022	+/- %	6M 2023	6M 2022	+/- pp
Austria	1,642.1	1,543.4	6.4	192.2	75.6	>100	90.4	88.5	1.9
Czech Republic	999.7	902.8	10.7	114.3	85.0	34.5	93.3	89.6	3.7
Poland	585.6	528.6	10.8	33.5	36.4	-7.9	94.8	88.6	6.3
Extended CEE	1,511.7	1,241.5	21.8	104.0	28.2	>100	96.4	92.5	3.8
Special Markets	356.1	203.3	75.1	32.9	32.2	2.2	98.6	91.2	7.5
Group Functions	798.3	744.4	7.2	-14.0	-45.3	-69.2	88.1	84.3	3.8

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### GLOSSARY

#### IFRS 17/9

Abbreviation	
CSM	Contractual service margin
FVA	Fair value approach
FVtOCI	Fair value through other comprehensive income
FVtPL	Fair value through profit and loss
GMM	General measurement model
L/H	Life/Health
LIC	Liability for incurred claims
P&C	Property and casualty
PAA	Premium allocation approach
RA	Risk adjustment
VFA	Variable fee approach

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### 6M 2023 RESULTS



Please note: rounding differences may occur

### EXPERIENCED MANAGING BOARD



#### Hartwig Löger

CEO Chairman of the Managing Board

Areas of responsibility: General Secretariat and Legal, Opportunity Management, Human Resources, Subsidiaries and M&A, CO<sup>3</sup>, European Affairs, Sponsoring

Country responsibility: Austria, Slovakia, Czech Republic, Hungary



#### Peter Höfinger

**Deputy CEO** Deputy Chairman of the Managing Board

Areas of responsibility: Corporate Business, Reinsurance

Country responsibility: Albania, Bosnia and Herzegovina, Bulgaria, Kosovo, Croatia, Moldova, Montenegro, North Macedonia, Romania, Serbia

CIO

Areas of responsibility: Transformation & Research, Assistance, New Businesses

Country responsibility: Belarus



#### Liane Hirner

**CFRO** Member of the Managing Board

Areas of responsibility: Group Finance & Regulatory Reporting, Risk Management, Planning and Controlling, Tax Reporting & Transfer Pricing

Country responsibility: Liechtenstein, Germany



#### **Gerhard Lahner**

**COO** 

Member of the Managing Board

Areas of responsibility: VIG IT, Data Analytics, Group Treasury & Capital Management, Asset Management (incl. Real Estate), Process & Project Management

Country responsibility: Georgia, Türkiye



#### Gábor Lehel

Member of the Managing Board



#### Harald Riener

Retail Member of the Managing Board

Areas of responsibility: Retail Insurance & Business Support, **Customer Experience** 

Country responsibility: Estonia, Latvia, Lithuania, Poland, Ukraine

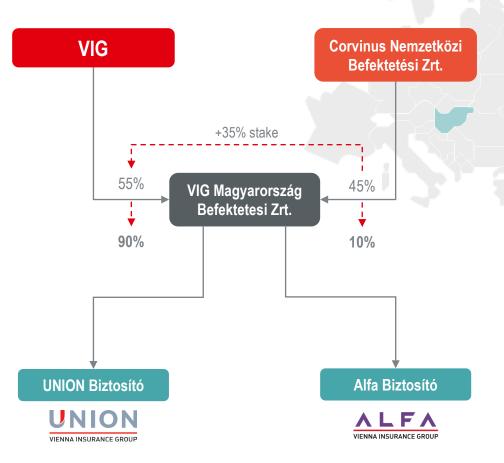
The following departments fall under the joint responsibility of the Managing Board Members: Compliance, Internal Audit, Investor Relations, Actuarial Services

# **VIG IN HUNGARY: COOPERATION CORVINUS**

VIG increasing its stake in the Hungarian business

#### **Overview**

- In March 2022, VIG successfully completed the biggest part of the Aegon transaction, Aegon Hungary
- With 19% market share VIG became market leader
- In March 2022, the cooperation with Corvinus was closed with Corvinus acquiring a 45% minority interest in the Hungarian business of VIG, consisting of Alfa (former Aegon Hungary) and Union Biztosító
- VIG retained the controlling majority with a 55% stake in the Hungarian business for full consolidation and managing the Hungarian business operationally
- In Autumn 2023, VIG signed a purchase agreement to acquire 35% stake from Corvinus. After completion of the transaction, VIG's stake will increase to 90%, emphasising VIG's long-term commitment to the Hungarian market
- Corvinus will keep a stake of 10% allowing for continuation of the successful cooperation



### VIG IN POLAND: JOINING FORCES TO STRENGTHEN MARKET POSITION

Three companies offering new opportunities in the Polish insurance market

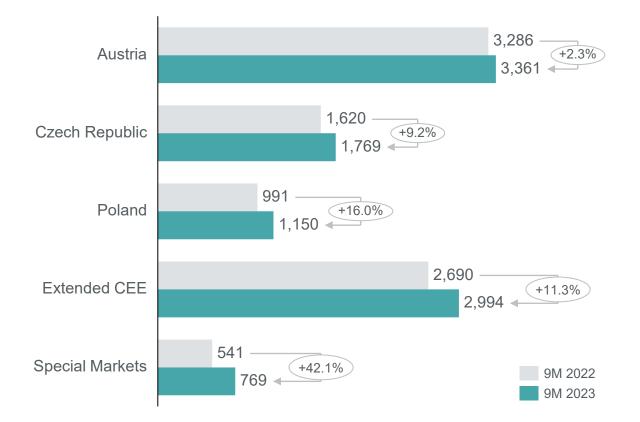
#### **Merger in Poland**

- VIG is concentrating its market presence from currently six (after Aegon acquisition) to three insurance companies
- The new setup of operations shall provide competitive advantages due to larger scale in a challenging market
- Non-life
  - The merger of Compensa Non-life and Wiener will intensify the further successful development of the non-life business. The future company, under the Compensa brand, will offer even more comprehensive insurance cover for private customers and provide customer-oriented solutions for corporates
  - InterRisk will continue to operate independently
- Life
  - Vienna Life, Compensa Life and Aegon Life will be merged into a larger, strong market player in the life insurance business. The future company will further expand its existing well-established position in the private customer and group business and focus on additional sales channels
- Mergers are subject to approval of the Polish supervisory authority and the process is expected to be completed in the second half of 2024



# 9M 2023: GROSS WRITTEN PREMIUMS UP BY 11.4% BASED ON GROWTH IN ALL SEGMENTS

Gross written premiums<sup>1</sup> (€ mn)



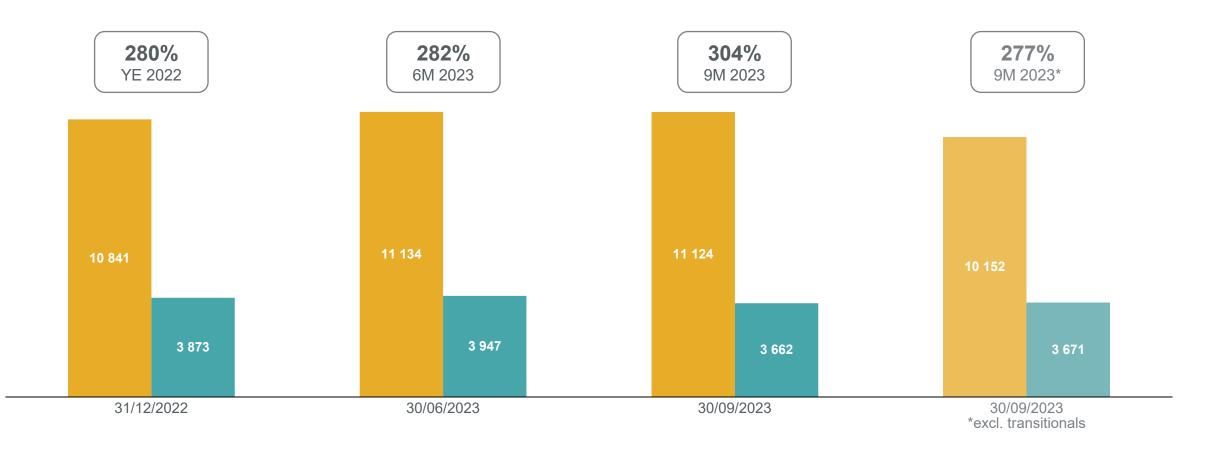
- Overall, continuous strong premium growth in the first nine months resulting in total GWP of € 10,619.3mn (9M 2022: € 9,529.9mn)
- Premium growth in Austria and the Czech Republic supported by non-life and health business; life single premium business in the first nine months of the year further declining in both markets
- Double-digit premium growth in Poland (+€ 159.0mn) mainly driven by casco, other property and life single premium business
- Premium growth in the segment Extended CEE (+€ 303.9mn) primarily driven by a strong performance in non-life and life regular premium business in Hungary (+€ 122.5mn) and in the Baltic states as well as solid growth especially in casco in Romania
- Premium growth rate in Special Markets almost exclusively coming from Türkiye (+€ 222.6mn) based a very strong premium growth in life business in Viennalife (former Aegon) as well as in motor and property in Ray Sigorta

<sup>1</sup> Gross written premiums not part of IFRS 17/9 reporting

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### **SOLVENCY RATIO DEVELOPMENT OF VIG GROUP IN 2023**

Solvency position as of YE 2022, HY 2023 and 9M 20023



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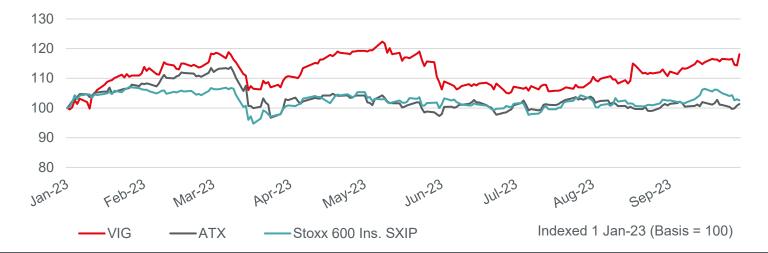
### **VIG SHARE (I)**

Number of common shares: 128,000,000 / ISIN: AT0000908504

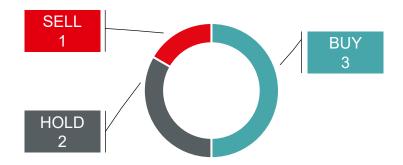
#### **General information**

Listings	Ticker	Rating	Major Indices
Vienna	Stock Exchanges: VIG	Standard & Poor's:	ATX
Prague	<ul> <li>Bloomberg: VIG AV / VIG CP / VIG XH</li> </ul>	A+, stable outlook	ATX Prime
Budapest	Reuters: VIGR.VI / VIGR.PR / VIGR.H		PX

#### VIG compared to ATX and Stoxx Europe 600 Ins.



#### Analyst recommendations (30/09/2023)



#### Share price development 9M 2023

High	EUR	27.35
Low	EUR	22.25
Price as of 30 Sep 2023	EUR	26.40
Market cap.	EUR	3.38bn
Share performance (excl. dividends)	%	+18.1

### **VIG SHARE (II)**

#### Free float split by region<sup>1</sup> Shareholder structure 31% Austria 29% North America ~72% 28% ~28% **Continental Europe** Wiener Städtische Free float Versicherungsverein (Mutual) UK & Ireland 8% 4% Other

<sup>1</sup> Split of identified shares, May 2023 (Source: S&P Global)



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### **CONTACT DETAILS / FINANCIAL CALENDAR**

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**Sylvia Hollerer** 

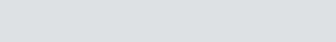
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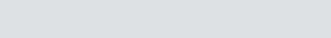
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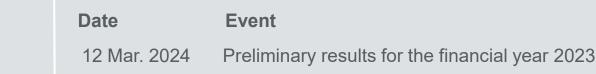
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Financial calendar 2024\*

24 Apr. 2024	Results, Annual Report and Sustainability Report for the year 2023
14 May 2024	Record date Annual General Meeting
24 May 2024	Annual General Meeting
27 May 2024	Ex-dividend day
28 May 2024	Record date dividend
29 May 2024	Dividend payment day
29 May 2024	Update first quarter 2024
28 Aug. 2024	Results for the first half-year 2024
26 Nov. 2024	Update first three quarters 2024





\* Preliminary planning



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IFRS 17/9 financial figures in this presentation have not been audited.

Please note that calculation differences may arise when rounded amounts and percentages are summed automatically.